# 2011 by the Numbers

<table>
<thead>
<tr>
<th>Category</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employees</td>
<td>522</td>
</tr>
<tr>
<td>Lost Time Injuries</td>
<td>1</td>
</tr>
<tr>
<td>Federally Reportable Spills</td>
<td>1</td>
</tr>
<tr>
<td>Notices of Violation</td>
<td>0</td>
</tr>
<tr>
<td>Permit Exceedances</td>
<td>0</td>
</tr>
<tr>
<td>Tons Mined</td>
<td>34.6 million</td>
</tr>
<tr>
<td>Tons Milled</td>
<td>14.9 million</td>
</tr>
<tr>
<td>Gold Production</td>
<td>289,794 equivalent ounces</td>
</tr>
</tbody>
</table>
Kinross Corporate Values

- Putting people first
- Outstanding corporate citizenship
- High performance culture
- Rigorous financial discipline

- 4 values form the basis of our culture
- Inform how we work
- Guide our behavior
Putting People First

2011 – 522 employees at year end
2012 – 550 employees
Plus 300+ contractors (summer)

- 100% live in Fairbanks North Star Borough
- 67% of employees own their homes
- Average age: 40 years
- Average years of Alaska residency: 13
  » 40% in Alaska 15 years or more
Employment

5th largest private sector employer in FNSB
10th largest employer overall
Average wage $90,000+ (in 2010)
47% employed 5+ years at Fort Knox
16% employed 10+ years at Fort Knox
550 indirect jobs created in Alaska
Management Team

Dan Snodgress  VP and General Manager
Bob Musgrove  Operations Manager
Bob Sweeden  Health & Safety Manager
Delbert Parr  Environmental Manager
Arne Bakke  Exploration Manager
Don Cordsen  Site Controller
Eric Hill  Technical Services Manager
Vince Mordja  CI Manager
Craig Natrop  Mine Ops Superintendent
Clint Nebeker  Mobile Maintenance Superintendent
Chelly Nelson  Human Resource Manager
Lorna Shaw  Gov’t & Community Affairs Manager
Charlie Wells  Ore Processing Manager
Public Education

Our People
Our Community

Derek had an Alaskan dream.

As a child in Alaska, Derek dreamed about living in Alaska. The way he figures it working at Fort Knox Gold Mine helps him to live that dream, together with his wife and three children.

After five years with Fort Knox, Derek is second in command of the mobile maintenance department with nearly 190 employees. Trained in automotive technology, Derek and his team keep the wheels turning on the mine’s complete equipment and vehicles. The challenges of the job are non-stop, but that keeps every day interesting with unique “Alaska” challenges, he says. And in his free time, Derek gets to fulfill that childhood dream—hunting, fishing, enjoying Alaska’s outdoors with his family and all the great opportunities right here in our community.

Fort Knox
First things first.

At Fort Knox, our priorities are simple.
Our people.
Our community.
Our environment.

We invest in our people, so they are trained to do the best job possible.

We support our community with charitable donations, volunteer hours and local purchases.

We adhere to the toughest standards to protect water and air quality. These are our priorities.

Because at Fort Knox, it’s about putting first things first.
Community Involvement & Support
Fairbanks Community Food Bank
Clean Up Day on Steese Highway
Adopted 6 families at Christmas
American Heart Association Heart Walk
AK Resource Education sponsor
Mining Day at the fairs
Sponsor of local youth sports
Golden Days parade sponsor

Tours Provided
Students: elementary through post grad
Native corporation representatives
Representatives from rural communities
Elected officials
Agency representatives
Fairbanks residents

Mine Tours are Back!
At the Kinross Fort Knox Gold Mine
Tour Dates
Saturday, July 30
Friday, August 12
Wednesday, August 24
Tours from 8:30am to 1:30pm
Transportation to and from mine site included
Minimum age is 9 years old
$5.00 donation to the Fairbanks Community Food Bank required for each seat reserved
Four seat maximum per reservation
Contact Fairbanks Community Food Bank for more information
www.fairbanksfoodbank.org or 45-5H25 (257-4273)

Annual Meeting
March 29, 2012
Local economic benefits

- 550 high quality jobs
- $295 million total annual spending (operating)
- $118 million capital investment
- $67 million on wages and benefit
- $36 million on electricity
- $36 million on fuel
- $5.2 million on property taxes
Safety
is no accident
Safety Performance

2011

- Fatality

2012

- 1 medical treatment to date
- Plus one contractor MT
- Mine 2.3 M hours no LTI since 2006
- MEM no LTI since 2006 1 M hours
- Admin no LTI since 2005 1 M hours
Safety Analysis

- Contracted to perform sitewide assessment of safety culture
- Next step: how to shape the change to achieve the desired culture
- Identify blind spots and fix them
See it – Own it – Solve it

- Voluntary
- Employee driven
- Behavior focused
- Peer-to-peer
Environmental Leadership
Setting the GOLD standard
Project Overview
Third-party Audit – Fort Knox & True North

• Audit conducted in 2011 by SRK Consulting

• State agencies and Fort Knox have reviewed and commented

• Anticipating the final report next week
Federally Reportable Spill
Tailing Dam Raise

• 2010: Prepare for future construction
  • Excavated 22 feet
  • Reversed core
  • Built back to same height
• 2011: 25 foot dam raise
• 2013: 27 foot final raise
Tailing Dam Design
Land Status

32 acres relinquished from the NOAA withdrawal

Incorporated in Millsite Lease for placement of waste rock
Fort Knox Reclamation and Closure Plan

- Awaiting comments
- Preparing a new plan incorporating planned changes
- Financial Assurance is being calculated using the SRCE model
True North Reclamation

2009
- Decision to abandon further mining and exploration
- Wrote down reserves and resources
- Began final reclamation

2010
- Terminated lease agreements
- 149 acres graded
- 52 acres of growth media placed
- 270 acres scarified, seeded, and fertilized

2011
- Maintenance
- Awaiting ADNR review/approval of final reclamation plans
- Planted 33,000 spruce, alder and birch seedlings

2012
- Obtain approval of Reclamation Plan
- Complete major field reclamation activities
TRUE NORTH RECLAMATION

394 acres reclaimed

184 acres to be reclaimed

Green hatched area indicates reclamation performed to date. Magenta indicates remaining reclamation to be completed.
Mine Operations
2011 Production & Highlights

- 289,794 gold ounces produced
- 67.4 Million tons moved
  - 19 M tons stacked on Heap Leach
  - 15 M tons milled
- Phase 6 completion
- Phase 8 reserve addition 1.286 M tons
- Accelerated Heap Leach stacking
2012 Budget Production

- 352,878 gold ounce production
- 97.8 M tons moved
  - 30.7 M tons stacked on Heap Leach
    - 14 M tons moved by contractor
  - 15 M tons milled

![Graph showing 2012 Equivalent Ounce Production](image-url)
Equipment

- 10 CAT 785 Haul Trucks
- 9 CAT 789 Haul Trucks
- 10 CAT 793 Haul Trucks
- 2 Hitachi EX3600 Shovels
- 1 Hitachi EX5500 Shovel
  - +1 new EX5600 (July 2012)
- 3 CAT 994 Loaders
- 1 CAT 992 Loader
- 5 CAT D10/D11 Dozers
- 3 CAT Wheel Dozers
- 6 Ingersoll Rand Drills
- 4 CAT 16H/M Graders
2011 Projects

- Walter Creek Heap Leach Stage 3: 1.9 M square feet liner placed
- Multiplate tunnel over access road to shorten haulage cycle
- Tailing Storage Facility: 25 foot dam raise
Multiplate Tunnel

- Tunnel Length: 264 ft
- Tunnel Height: 21 ft
- Embankment: 475,000 cy
2012 Projects

- Walter Creek Heap Leach Stages 3 & 4
- Contractor haulage to Walter Creek Heap Leach
- Pregnant solution pumping scenario
- Second CIC facility
Walter Creek Heap Leach Stages 3 & 4

Scope

- Continue with construction as per original design for Stages 1-5

Status & Schedule

- Stage 3 completion early summer 2012
- Initial Stage 4 summer 2012, completion 2013
2012 - November

Annual Meeting
March 29, 2012
Contractor Haulage to Heap Leach

Scope

• Add contractor to accelerate HL stacking plan by hauling 14 M tons (April – November 2012)

Status & Schedule

• Contract awarded December 2011
• Mobilization underway
Pregnant Solution Pumping Scenario

Scope

- Increase solution flow from 8,000 gpm to 16,000 gm, raising grade of pregnant solution to CIC plant
- Additional flow required to leach 14 million additional tons placed on WCHL with contractor in 2012

Status & Schedule

- Well drilling underway
- Final completion in June 2012
8k barren
8k pregnant
8k recycle
CIC 1
New CIC Facility

Scope

• Construct new CIC to process increase flow from HL with new pumping system

Status & Schedule

• Engineered design underway
• Construction begins mid-year
• Complete in September 2013
Phase 8 Expansion

- Phase 8 added to reserve
- 1.3 M ounces added in 2011
- Mine sequencing upon completion of Phase 7
Future Projects

- Expand heap leach facility 161 M tons to 308 M tons
- Expand waste rock dumps
- Expand Millsite Lease
Reserve Comparison

1996 Reserve
- 4.1M gold ounces
- 161M tons
- 0.025 opt
- Cut-off Grade 0.013 opt
- Waste to Ore Ratio 1.05:1
- Mine Life 12.4 years

Annual Production
- 300 to 350k gold ounces
- 13M Ore Tons

2011 Reserve
- 4.3M gold ounces
- 315M tons
- 0.013 opt
- Cut-off Grade 0.004 opt
- Waste to Ore Ratio 1.45:1
- Mine Life 9 years

Annual Production
- 300 to 420k gold ounces
- 16 to 46M Ore Tons