Demand for Local Produce in Interior Alaska

2014 Market Study







Photo Courtesy of Nancy Tarnai and Christine Nguyen



Prepared For: Fairbanks Economic Development Corporation and the Interior Vegetable Farmers

Prepared By: Alaska Cooperative Development Program A Program of the University of Alaska Center for Economic Development





Contents

Executive Summary	3
Background of the Study	3
Key Points	
Introduction	4
Definitions Market Study Methodology	
Part I. Produce Market Overview in Fairbanks	6
The Local and Non-Local Produce Market	
Where Do Buyers Purchase Produce in the Growing Season?	7
Price Premiums for Local Produce	7
The Local Produce Market	8
Challenges for Buyers Seeking Local Produce	9
Cost-Competitive Local Produce	10
Producer and Buyer Price Comparison of Local Produce	11
Vegetables with the Largest Quantities Purchased Per Month	
Summary Chart of Local Produce Demand	
Additional Processing Requirements	14
What Kind of Processing is Required?	15
Part II: Buyer Characteristics & Preferences	16
Buyer Characteristics	16
Buyer Enrollment in the Alaska Grown Restaurant Rewards Program	
How Often Do Restaurant and Café Buyers Change Their Menu?	
What Would Make it Easier for Buyers to Purchase Local Produce?	
How Do Buyers Feel About a Centralized Farmer-Owned Business?	
Certification Requirements	
Food Safety Audits	
Organic Certification Preferences	
Additional Preferences	
Conclusion	21
References	22
Appendices	23
Appendix A. Producer Survey Results	23
Appendix B. Buyer Interview Outline and Question Template	
Appendix C. Buyer Price Averages for Local and Non-Local Produce	
Appendix D. Locally Grown Produce Price Comparison	
Appendix E. Total Quantity Fairbanks Buyers Are Purchasing Monthly on Average	

Executive Summary

The Demand for Local Produce in the Interior – 2014 Market Study is a market analysis conducted by the Alaska Cooperative Development Program (ACDP), in partnership with the Fairbanks Economic Development Corporation (FEDC), and farmers in Interior Alaska. From January-February 2014, forty one-on-one interviews were conducted with large and small produce buyers around Fairbanks, including retailers, restaurants, cafés, and institutions. In addition, seven surveys were completed from vegetable farmers looking to expand their production and possibly explore the cooperative model as a selling point. The market study aims to bridge the information gap between producers and buyers and hopefully inform Interior-based vegetable farmers where opportunities may exist to expand produce sales and production.

Background of the Study

For the last couple of years, the Fairbanks Economic Development Corporation (FEDC) has been working with farmers around the Tanana Valley to find more ways local food can be supplied to the community— expanding upon the greater dialogue which has been occurring for over the last decade between the farmers and food purchasers. Based on strong interest on behalf of the Interior farmers last winter, FEDC applied for the Specialty Crop Block Grant through the Division of Agriculture and was awarded the funding for a market analysis in the fall of 2013. Once ACDP was contacted to conduct the market analysis, a market study steering committee was created to include the farmers' interests and insights in the project with committee members including: Jen Becker from Pioneer Produce, Susan Kerndt from Wild Rose Farm, Brad St. Pierre from Goose Foot Farm, and Avril Wiers from Effie Kokrine Charter School.

Key Points

- **Potential Market Size:** The potential market size is \$4,802,649 for the types of produce that can be grown in Alaska and available for the four-month growing season¹. Currently, the market size for *all* types of produce available in Fairbanks year-round is \$24,013,245.
- **Price Premiums:** Thirteen percent of buyers are willing to pay an additional 26% or more for locally grown produce. Fifty percent of buyers are willing to pay an additional 10-25%.
- Most Marketable Vegetables: Local broccoli, cabbage, cauliflower, and cucumbers are the most marketable vegetables since they have high quantity demand and are within the price range that would attract buyers. Local carrots, onions, and potatoes are somewhat marketable since they have high quantity demand, however local prices are higher the than estimated price ranges that half the buyers interviewed would like to pay. Local kale and summer squash/zucchini are promising vegetables to market to niche buyers since the prices are less than prices for non-locally grown, but the quantity demand is relatively low compared to other vegetables.
- **Promising Sales Avenues:** Institutions have the high demand in new markets that producers are looking for; some institutions even have the financial means to pay more for local produce. However, selling to these high-volume buyers does require centralized coordination and consistent produce availability and quality. At the same time there are numerous restaurants seeking local produce and have the capacity to scale up local purchases. Restaurants not currently buying local seem to think that local produce is either cost-prohibitive or too limited in supply to meet their high-volume demands. These challenges can easily be offset by utilizing reward programs like Restaurant Rewards Program and pre-planning among the producers to try to meet their high-volume needs. Regardless, having a representative to participate in outreach and marketing for local products would be the most beneficial way to capture new interested buyers and reduce the buyer-demand/producer-supply market discrepancy.

¹ Four months is an estimate of the growing season per year on average.

Introduction

In relation to the whole state of Alaska, the Interior has a sizeable agricultural sector with over 212 farms in the region (USDA, 2007). Of that total however, 33 are vegetable producers farming on land predominantly between 1-3 acres, making locally grown vegetables a very niche commodity (FEDC, 2013). Direct sales, the most popular form of selling produce, takes place through Community Supported Agriculture (CSA), U-Pick, farm stands, selling to restaurants, or vending at one of the four farmers markets: the Fairbanks Downtown Market, Ester Community Market, Tanana Valley Farmers Market, and Highway's End Farmers Market. Although direct sales to the public has its benefits, including selling quality produce at premium price and hardly any barriers to entry, farmers have indicated they are looking for opportunities to diversify and expand production. This is where wholesale opportunities can greatly benefit farmers, serving as additional income and streamlining the selling and distribution process of vegetables.

While farmers might be rightfully concerned of "the reality of wholesale pricing" (FEDC, 2013), the market study findings demonstrate that some buyers are still willing to pay higher prices for quality, local products. From the interviews, 70% of buyers (28 respondents) said they currently buy local produce to some capacity and 100% of those buyers have the capacity to scale up local purchases. Locally grown produce attributed to expenditures of a total of \$278,857 in 2013, or \$69,714 total per month in the growing season. Although this is just a sliver of the market, it shows the enthusiasm and openness buyers have for purchasing local produce and the opportunities that exist should the farmers decide they want to scale up production.



Above: Inside the produce department of one of Fairbanks' large retailers

Definitions

<u>Buyers</u>: Commercial purchasers of produce, including: educational, medical, and assisted living institutions, chain and independently-owned retailers, year-round and seasonal restaurants, cafés, and other entities providing food services. For more information on the characteristics of the types of buyers, please refer to *Part II. Buyer Characteristics* on page 16.

<u>Producers</u>: Interior-based farmers from Fairbanks to Delta Junction, (though not limited to these areas), focusing of vegetable production. Producers are the main audience whom this report is intended to inform, with over 33 vegetable farms in operation according to the Alaska Grown Source Book 2012-2013 and USDA Ag Census (Division of Agriculture, 2012).

<u>Local</u>: Using the term "local" in this report refers to farms located within the Interior, mostly concentrated around the Fairbanks North Star Borough with some farms located in Delta Junction. Produce grown from South-Central Alaska, though still considered local by the Alaska Grown definition, is not the focus of this report and will be referred to as non-Interior Alaska Grown products.

Market Study Methodology

Results and recommendations from the market study derived mainly from interviewing producers and commercial produce buyers that were interested and willing to be surveyed.

Producer Surveys

Paper surveys were created to determine what types of vegetables the farmers wanted to grow if marketing cooperatively and to indicate what a fair price would be for farmers should their vegetables be sold in the current market. These surveys were digitally and physically distributed from November-December 2013 and had results from a total of 7 respondents out of the 22 that expressed support for this initiative last winter. *Please refer to Appendix A. for Producer Survey results.*

Buyer Interviews

Buyer data was gathered in structured interviews, sitting one-on-one with the principal investigator and research assistant, Christine Nguyen. About 73 food purchasing entities that were believed to have represented the greater Fairbanks produce market were contacted. In the end, 40 buyers were able to participate in the study. *Please refer to Appendix B. for the buyer interview outline and question template*.

Potential bias may exist in the results because all interviews were conducted on a voluntary basis. It is likely that those buyers who were interested and available to participate were also the buyers most enthusiastic about incorporating local produce into their business. The breakdown of the type of buyers that participated in the study and their representation in the estimated total Fairbanks market are described below in Table 1.

Table 1: Buyers That Participated in the Market Study and Representation in Estimated Produce Market

Buyer Type	# Buyers Interviewed for Market Study	# Total Buyers in Estimated Produce Market ²	% Buyer Type Represented in Market Study
Institutions	5	7	71%
Retailers	4	10	40%
Year-Round Restaurants	15	31	48%
Seasonal Restaurants	5	13	38%
Cafés	9	10	90%
Other ³	2	11	18%
Total	40	83	48%

²All numbers are approximations based on various business directories and word-of-mouth in Fairbanks. We estimate that the original 73 buyers targeted to participate in the market study represent the total market for produce in Fairbanks, with the exception of the nine Bed & Breakfasts in Fairbanks that were not originally contacted.

³The buyer type "other" refers to businesses that do not fall under the category of institutions, retailers, restaurants, or cafes. In this study, the two buyers in category included a Bed & Breakfast and brewery.

Part I. Produce Market Overview in Fairbanks

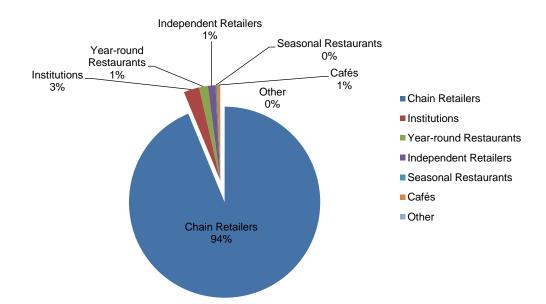
The Local and Non-Local Produce Market

According to the estimated produce expenditures made annually from 32 buyers, produce expenditures represent a market worth at least **\$24,013,245** in Fairbanks per year (Table 2). Because these numbers only include those interviewed, or approximately 48% of the total produce market, we believe the number is to be at least two to three times larger, considering there are six other chain retailer stores and twice as many restaurants not represented in this data. As seen in Figure 1, chain retailers make up 94% of the total market for fresh produce expenditures in Fairbanks— nearly five times the amount all other buyers purchase combined. If producers were to scale up vegetable production and supply buyers with all produce purchases than can be grown in Fairbanks⁴ (Cook, 2011), they would be able to secure a potential market worth **\$4,802,649**.

Table 2: Local and Non-Local Produce Expenditures

Buyer Type	Local and Non-Local Produce Expenditures	Average Expenditures
Chain Retailers (2)	\$ 20,000,000	\$ 10,000,000
Institutions (5)	\$ 1,400,000	\$ 280,000
Year-round Restaurants (12)	\$ 1,904,450	\$ 158,704
Independent Retailers (2)	\$ 271,80	\$ 135,900
Seasonal Restaurants (3)	\$ 76,195	\$ 25,398
Cafés (6)	\$ 354,700	\$ 59,117
Other (2)	\$ 6,100	\$ 3,050
Total Produce Year-round (32 Buyers)	\$ 24,013,245	\$750,414
Adjusted for Produce Varieties Grown in Alaska	\$ 14,407,947	\$ 450,248
Adjusted for Produce Varieties and the Growing Season ⁵	\$4,802,649	\$150,083

Figure 1: Average Expenditures for Local and Non-Local Produce



⁴ Approximately 40% of the produce that buyers purchase includes fruits and vegetables not grown in Alaska and typically imported—based on buyer invoices and U.S. Fruit and Vegetable Consumption Patterns.

⁵ The growing season is estimated at four months per year on average.

Where Do Buyers Purchase Produce in the Growing Season?

Thirty out of the forty buyers interviewed indicated that they purchase produce from at least one national or regional food service distributor such as Food Services of America, Charlie's Produce, DiTomaso's, Quality Sales, and Sysco⁶. This should be unsurprising, since most of those food service distributors have all-inclusive services that buyers favor, such as online ordering and tracking, customer support, next-day delivery, and quality assurance guarantees. That is not to say that a large number of buyers are *not* buying local because of their commitment to food service buyers, however. There are 26 buyers purchasing from local farms, with the minimum supply of local produce for a buyer being as low as .5% and the maximum supply of local produce for a buyer being 90%. Furthermore, 50% buyers (20 respondents) currently purchase from both food service companies and local farms in the Interior. This suggests that there is flexibility from where buyers purchase produce, and there is not a strong correlation that buying from a large food service distributor necessarily inhibits local produce purchases or vice versa.

Table 3: Local and Non-Local Suppliers of Produce						
Where Do Buyers Purchase Local and Non-Local Produce in the Growing Season?						
Buyer Type	Non- Commercial Garden or Greenhouse	Local Farms	Farmers Market	Retailer (Including Sam's Club)	Food Service Distributor	Other: Purchasing decisions made from external entity
Institutions (5)	1	4	0	0	4	1
Retailers (4)	0	2	0	0	2	2
Restaurants (20)	0	15	1	7	18	0
Cafés (9)	1	4	0	9	6	0
Other (2)	1	1	1	1	0	0
Total (40)	3	26	2	17	30	3

*There are 20 buyers purchasing from both local farms and food service distributors, and 2 buyers purchasing only from local farms and retailers.

Price Premiums for Local Produce

According to results, the majority of buyers are willing to pay more for locally grown produce compared to nonlocally grown produce. Over fifty percent of buyers replied they would be willing to pay an additional 10-25% for locally grown produce, and thirty-six percent of buyers replied that they would pay an additional 20% or more.

While these figures are significant, it should be noted that buyers are judging the rate at which they would purchase more in comparison to non-locally grown produce, most which are supplied from food service distributors and retailers. Buyers currently purchasing local indicated that they are not inclined to pay more than they are already paying for local produce. Table 4: Price Premiums Buyers are Willing to Pay

How Much More are	Buyers Willing Produce?	to Pay for Local
Price Premium Over Non-Locally Grown Produce	# Buyer Respondents	% Buyers Willing to Pay More
26% or more	4	13%
21-25%	7	23%
16-20%	5	16%
11-15%	4	13%
6-10%	5	16%
1-5%	1	3%
None	1	3%
Yes, would pay more but cannot measure in numbers	4	13%
Total:	31	100%

⁶ At this current time, no interior farms are supplying to food service distributors or large chain retailers as of yet— but that may very well change in the future.

The Local Produce Market

According to the market study results described in Table 5, 70% of the buyers (28 respondents) indicated they are currently buying local produce to some capacity from producers in the Interior. At the highest point in the summertime, buyers are purchasing on average 29% of their produce supply locally from a total of 15 different farms in the Tanana Valley.

Table 5: Buyers that Currently Buy Locally Grown Produce

Currently Buying Locally Grown Produce from the Interior?	Number of Buyers	%
Yes	28	70%
No - but buys Non-Interior Alaska Grown produce	5	13%
No	7	18%
Total	40	100%

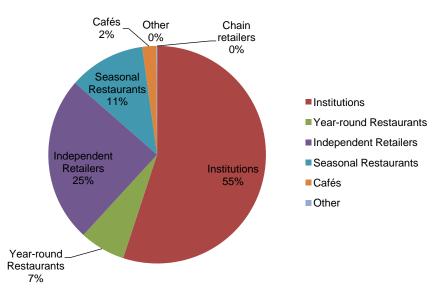
When comparing the buyers that currently do buy

local produce (Table 6), the numbers change drastically in regards to which commercial buyers dominate the local produce market. Institutions buy more than half the local produce that was sold last year. What is more surprising is that seasonal restaurants, though only operating from May to September during the year, have more average local produce purchases than year-round restaurants. To demonstrate how large seasonal restaurant operations can be, one manager of a seasonal restaurant stated that her restaurant can serve anywhere from 300-800 people a night during the June through August peak season.

Table 6: Local Produce Expenditures

Local Produce Expenditures	Average Expenditures
\$ 169,626	\$ 42,407
\$ 41,689	\$ 5,211
\$ 37,920	\$18,960
\$ 26,205	\$ 8,735
\$ 3,217	\$ 1,608
\$ 200	\$ 100
\$ 278,857	\$8,714
\$ 69,714	\$2,179
	\$ 169,626 \$ 41,689 \$ 37,920 \$ 26,205 \$ 3,217 \$ 200 \$ 278,857

Figure 2: Average Expenditures for Local Produce



Challenges for Buyers Seeking Local Produce

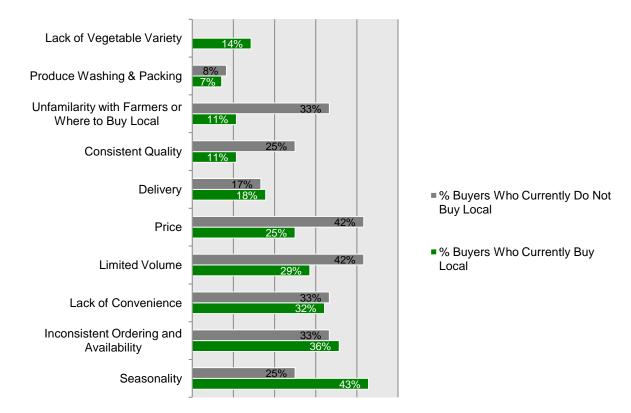
In the survey, buyers were asked to list their major challenges related to seeking local produce. The following table (Table 7) includes responses from all the buyers interviewed, including those who currently buy local *and* those who do not.⁷ Note that 11% of buyers that currently buy local (3 respondents) stated that they have no challenges.

Most Common Challenges	Description	# of Buyers (40 total)	% of Buyers
Seasonality	The shortness and unpredictable nature of the growing season	15	38%
Inconsistent Ordering and Availability	Inconsistent supply or not knowing when produce will be available	14	35%
Lack of Convenience	Buyers have limited time to coordinate local purchases with multiple farms	13	33%
Limited Volume	Limited ability to supply high-volume orders	13	33%
Price	Local produce becomes cost-prohibitive for some buyers	12	30%

Table 7: Most Common Challenges for Buyers Seeking Local Produce

Figure 3 below compares the different challenges listed, separating those who currently buy local (28 buyers) and those who do not (12 buyers). The disparities in some responses such as price, volume, and unfamiliarity with farmers show where barriers may exist in regards to reaching untapped markets.

Figure 3: Challenges Between Buyers Who Currently Buy Local and Buyers Who Do Not



⁷ Buyers that are not currently buying local produce refer to challenges from previous experiences buying local or circumstances which may have prevented them from buying local.

Cost-Competitive Local Produce

Table 8 compares the types of vegetables in which buyer prices for locally grown produce are equal to or less than prices for non-locally grown produce. By calculating the price difference from non-locally grown produce to locally grown produce, the most cost-competitive vegetables in the current market become evident. The last two columns reference the vegetables that have mutual interest between buyers wanting to buy and producers wanting to grow that vegetable. Taking the price difference and the types of vegetables producers and buyers are interested growing or selling into consideration, the most marketable produce for this category includes: broccoli, cauliflower, herbs such as basil, dill, mint, and parsley, and kale. For the complete price comparison table of local and non-local products, please refer to Appendix C.

Table 8: Types of Produce Where Buyer Prices for Locally Grown Produce are Equal to or Less than Prices for **Non-Locally Grown Produce**

*Note: Highlighted vegetables indicate that over 50% of buyers and producers would buy or sell that vegetable

Figures in **bold** indicate that buyer prices for locally grown produce are less than prices for non-locally grown produce by 10% or more.

Vegetable	Buyer Price for Locally Grown	Buyer Price for Non-Locally Grown	n-Locally Price Difference Would Grow		% Buyers Would Buy This Vegetable
*All vegetables are whole	Prices per lb unles	s otherwise noted	From Non-Locally Grown to Locally Grown	%	%
Beans, Green	\$ 2.30	\$ 2.30	0%	29%	57%
Broccoli	\$ 2.30	\$ 2.90	-21%	71%	76%
Cabbage	\$1.10	\$ 1.20	-8%	100%	84%
Cauliflower	\$ 2.40	\$ 2.70	-11%	57%	51%
Celery	\$1.20	\$ 1.40	-14%	29%	78%
Herbs ⁸	\$ 8.40	\$ 11.20	-25%		73%
Basil	\$ 11.80	\$ 14.50	-19%		46%
Cilantro	\$ 7.10	\$ 7.40	-4%	43%	38%
Dill	\$ 7.80	\$ 15.40	-49%	43%	30%
Mint	\$ 9.80	\$ 15.40	-36%		27%
Parsley	\$ 5.30	\$ 6.00	-12%		46%
Kale	\$ 2.70 ea.	\$ 3.40 ea.	-21%	100%	41%
Peas ⁹	\$ 4.50	\$ 4.00	13% ¹⁰		57%
Snow Peas	\$ 5.40	\$ 5.70	-5%	14%	14%
Sugar Snap	\$ 4.70	\$ 5.20	-10%		14%
Peppers	\$ 2.00	\$ 2.00	0%	0%	78%
Summer Squash/Zucchini	\$ 2.30	\$ 2.50	-8%	86%	73%
Winter Squash	\$ 1.40	\$ 1.60	-13%	29%	57%

All prices are rounded to the nearest tenth.

⁸ This is the average of all eleven herbs: Basil, chives, cilantro, dill, mint, oregano, parsley, rosemary, sage, and thyme.

 ⁹ This is the average for garden peas, snow peas, and sugar snap peas.
 ¹⁰ While the average buyer prices for local peas are not less than the average prices for non-local (mainly because it includes garden peas), snow peas and sugar snap peas specifically are less.

Producer and Buyer Price Comparison of Local Produce

The following table (Table 9) compares the selling prices that farmers suggested in the Producer Survey and the purchasing prices that buyers gave for their locally grown produce in buyer interviews. Prices provided from the Producer Survey are total price averages coming from seven farms and the locally grown prices are total price averages coming from nine buyers providing locally grown produce at which currently pay or expect to pay in the summer. For the complete table comparing Producer Survey and Buyer Survey prices, please refer to Appendix D.

Because buyers that are already buying local are less inclined to spend more than they are already paying, this table suggests that there are still vegetables where prices provided by producers have the cost-competitive advantage. If farmers are looking to increase production for buyers that are already dedicated to buying local, then perhaps narrowing down the focus to some of the vegetables listed below may allow farmers to scale up production and grow their vegetables without selling at sub-marginal wholesale rates.

Table 9: Comparison of Prices between Locally Grown Vegetables

*Note: Highlighted vegetables indicate that over 50% of buyers and producers would buy or sell that vegetable

All prices are rounded to the nearest tenth.

How Do Farmer Prices From the Producer Survey Compare with Locally Grown Prices From Buyer Interviews				
Vegetables with Producer Survey Prices Equal to or Less Than Buyer Survey Prices ¹¹	Average Producer Survey Price ¹²	ls price greater than, less than, or equal to?	Average Buyer Price for Locally Grown	
	Per Ib	unless otherwise	noted	
Cabbage	\$ 1.00	<	\$1.10	
Cauliflower	\$ 2.20 < \$ 2.40			
Kale	\$ 2.10 ea.	<	\$ 2.70 ea.	
Lettuce ¹³	\$ 2.40	<	\$ 2.90 average per head	
Onions	\$ 2.20	=	\$ 2.20	
Parsnips**	\$ 2.30	<	\$ 2.90	
Potatoes	\$ 1.20	<	\$ 2.10	
Rhubarb**	\$ 2.00	<	\$ 2.90	
Summer Squash/Zucchini	\$ 1.50	<	\$ 2.30	
Turnips/Rutabagas	\$ 1.80	<	\$ 2.80	

¹¹ **Parsnips and rhubarb had low response rates from buyers; please use price information with caution.

¹² Note that prices may vary and fluctuate. Some producers gave both high and low price ranges for vegetables. These prices were averaged together and factored in. ¹³ This is the average of all lettuce varieties by head count, including Boston, Green Leaf, Iceberg, Red Leaf, and Romaine lettuce.

Vegetables with the Largest Quantities Purchased Per Month

Table 10: Vegetables with the Largest Quantities Purchased Per Month

Note: Highlighted vegetables indicate that over 50% of buyers and producers would buy or sell that vegetable

Vegetable	Quantity Buyers Are Purchasing Per Month
*All vegetables are whole	Measured in pounds unless otherwise noted
Broccoli	10,059
Cabbage	11,833
Carrots	9,430
Cauliflower	5,612
Celery	7,099
Cucumbers	8,469 ct.
Lettuce (All types)	22,546 ct.
Green Leaf	6,203
Iceberg	7,236
Romaine	7,626
Onions	11,455
Potatoes	18,468
Tomatoes	10,966

Vegetables with the largest quantities purchased per month are listed in Table 10. These types of vegetables are a good indicator of what is constantly demanded in the market, including indicators of customer preference and vegetables that buyers think are versatile and easy to work with among the menu items.

Buyers currently purchase a total of 174,278 pounds of local and non-local produce per month, or 2,091,338 pounds a year. *Please refer to Appendix E. for the full breakdown of vegetable quantities purchased.*

Chain retailers make up nearly half of the Fairbanks market's produce purchases with roughly 84,552 pounds of produce purchased a month for just one store. The rest of the buyers including institutions, year-round and seasonal restaurants, independent retailers, cafés, and other business all account for 89,726 pounds of produce purchases a month.

Summary Chart of Local Produce Demand

The following table on page 13 (Table 11) displays a holistic comparison between vegetables including the following categories: (Columns 2 & 3) buyer or producer interest in buying or growing the vegetables, (Column 4) the quantity that buyers are currently purchasing per month, (Columns 5 & 6) price differences between buyers who buy locally grown produce and buyers that buy non-locally grown produce,¹⁴ and (Column 7) the price range at which fifty percent of buyers indicated they would pay an additional 10-25% for locally grown produce.

For columns 5-7 it is important to remember that prices fluctuate often, with some prices fluctuating minimally and other prices varying by over a dollar per pound at times depending on the growing and supply chain variables in the season. Meant to serve as a general indicator of market prices, these numbers are estimates based on samples of previous buyer invoices, or buyer knowledge of general prices.

<u>Key</u>

Highlighted vegetables have the strongest demand for local preference with general interest, price, and volume factors all in consideration.

Significant figures for each category are **bolded** in each column

Prices in green indicate that the buyer prices for locally grown produce are less than prices for non-locally grown produce

All prices are averaged and rounded to the nearest tenth.

¹⁴ Note that "locally grown prices" refer to prices that buyers currently pay or expect to pay for *locally grown* products in the Interior; this produce is obtained either directly from the farmer, where the produce buyer fosters a relationship with the farmer, or through the farmers market. By contrast, "non-locally grown prices" refer to prices that buyers currently pay for produce that may come from food service distributors, such as Food Services of America, Charlie's Produce, DiTomaso's, Quality Sales, Sysco, or retailers such as Safeway, Sam's Club, or Fred Meyer.

Table 11: Summary Chart of Local Produce Demand

Vegetable Type ¹⁵	% Producers Would Grow This Vegetable	% Buyers Would Buy This Vegetable	Quantity Buyers Purchasing Per Month ¹⁶	Buyer Price Average for Locally Grown Produce ¹⁷		Buyer Price verage for Non- ocally Grown Produce ¹⁸	Price 50% of the Buyers are Willing to Pay
*All vegetables are whole	%	%	Pounds unless otherwise noted	Per lb unles	s other	wise noted	10% More 25% More
Beans - Green	29%	57%	1,530	\$ 2.30	=	\$ 2.30	\$ 2.50 - \$ 2.80
Beets	71%	38%	1,241	\$ 2.10		-	
Broccoli	71%	76%	10,059	\$ 2.30	<	\$ 2.90	\$ 3.20 - \$ 3.60
Brussels Sprouts	14%	19%	470	-		-	
Cabbage	100%	84%	11,833	\$1.10	<	\$ 1.20	\$ 1.30 - \$ 1.50
Carrots	43%	84%	9,430	\$1.70	>	\$ 1.10	\$ 1.20 - \$ 1.40
Cauliflower	57%	51%	5,612	\$ 2.40	<	\$ 2.70	\$ 2.90 - \$ 3.30
Celery	29%	78%	7,099	\$1.20	<	\$ 1.40	\$ 1.50 - \$ 1.80
Chard	43%	30%	668 ct.	\$ 2.40 ea.		-	· · ·
Cucumbers	57%	89%	8,469 ct.	\$ 1.50 ea.	>	\$ 1.30 ea.	\$ 1.40 - \$ 1.60 ea.
Garlic	0%	54%	5,624	-		\$ 2.60	\$ 2.90 - \$ 3.30
Green Onions	29%	65%	1,111	\$ 5.00	>	\$ 3.60	\$ 3.90 - \$ 4.50
Greens - Spinach	43%	57%	1,845	\$ 5.30	>	\$ 3.50	\$ 3.90 - \$ 4.40
Herbs	43%	73%	339	\$ 8.40	<	\$ 11.20	\$12.30 - \$14.00
Kale	100%	41%	1,148 ct.	\$ 2.70 ea.	<	\$ 3.40 ea.	\$ 3.70 - \$ 4.20
Kohlrabi	71%	22%	161 ct.	\$ 1.80 ea.		-	
Leeks	14%	41%	635	\$ 1.60	>	\$ 0.80	\$ 0.90 - \$ 1.00
Lettuce	57%	89%	22,546 ct.	\$ 2.90 ea.	>	\$ 1.90 ea.	\$ 2.10 - \$ 2.40 ea.
Onions	57%	89%	11,455	\$ 2.20	>	\$ 1.40	\$ 1.60 - \$ 1.80
Parsnips	29%	27%	389	\$ 2.90		-	
Peas	14%	57%	1,341	\$ 4.50	>	\$ 3.90	\$ 4.30 - \$ 4.90
Peppers	0%	78%	2,745 ct.	\$ 2.00 ea.	=	\$ 2.00 ea.	\$ 2.20 - \$ 2.50 ea.
Potatoes	86%	81%	18,468	\$ 2.10	>	\$ 1.00	\$ 1.20 - \$ 1.30
Radishes	29%	38%	150	\$ 2.10	>	\$ 1.90	\$ 2.00 - \$ 2.30
Rhubarb	0%	30%	291	\$ 2.90		-	
Shallots	14%	35%	70	\$ 3.30		-	
Summer Squash	86%	73%	1,826	\$ 2.30	<	\$ 2.50	\$ 2.80 - \$ 3.10
Sweet Corn	0%	27%	240 ct.	\$.84 ea.		-	
Tomatoes	43%	89%	10,966	\$ 2.90	>	\$ 1.80	\$ 2.00 - \$ 2.30
Turnips/Rutabagas	29%	35%	720	\$ 2.80		-	
Winter Squash	29%	57%	1,099	\$ 1.40	<	\$ 1.60	\$ 1.70 - \$2.00

¹⁵ Vegetables with popular varieties, for example, lettuce, bell peppers, or potatoes, or vegetables that need further processing are included in

expect to pay in the summer. ¹⁸ In this case, the prices for non-locally grown produce derive from produce supplied from food service distributors or retailers.

Appendix B. ¹⁶ Volume information on herbs, assorted loose lettuce, peas, peppers, radishes, shallots, sweet corn, and winter squash were not included in the retailer interview response. We have reason to believe total produce purchases would be higher than noted. ¹⁷ Locally grown prices in this column are the total price averages coming from 9 buyers providing locally grown produce at which currently pay or

Additional Processing Requirements

Processed produce, or produce altered in some form other than being sold whole, is demanded mostly from only a handful of buyers in the Fairbanks market. Since the buyers interested in processed produce are mostly large restaurants or institutions, however, they demand produce in high volumes, purchasing over 7,298 pounds of processed produce per month. Although most restaurants that currently buy processed produce said they would accept vegetables in whole product form from the local producers, the institutions proved to be less flexible since the sheer scale of their operations could not afford to buy all products whole. For example, the Fairbanks North Star Borough School District prepares and serves approximately 5,000 meals a day; they, among many other school

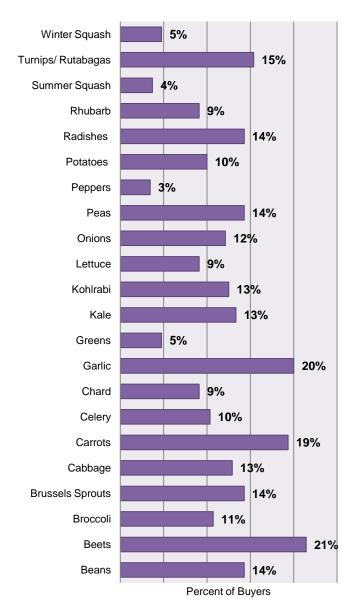


Figure 4: Vegetables that Require Processing in Comparison to Total Demand

districts, specifically request vegetables in prechopped or shredded form.

When evaluating the vegetables that require processing in comparison to total demand (as expressed in Figure 4¹⁹), vegetables with the highest percentage of required processing include beets, garlic, carrots, and turnips or rutabagas.

In absolute numbers,²⁰ vegetables with the most buyers requiring further processing include carrots, cabbage, garlic, and onions. The number of interested buyers and total quantity purchased per month are expressed below.

Table 12: Largest Quantities Buyers are Purchasing ofProcessed Produce

Vegetables	# Interested Buyers	Quantity Purchased Monthly (lb)
Carrots	6	555
Cabbage	4	1,084
Garlic	4	168
Onions	4	952

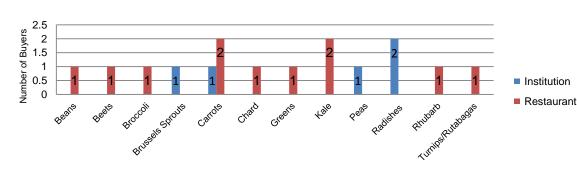
The vegetables that do <u>not</u> require any type of processing include cauliflower, cucumbers, green onions, herbs, leeks, parsnips, shallots, sweet corn, tomatoes, and strawberries.

¹⁹ Measured by the number buyers requesting the vegetable processed divided by total interested buyers.

²⁰ Measured by the most buyers out of those that required processed produce

What Kind of Processing is Required?

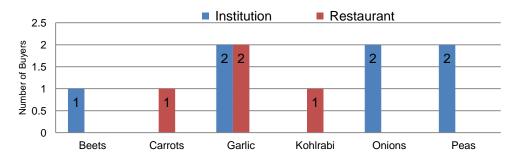
Between trimming, peeling, cutting or shredding, the different types of processed produce are depicted below in Figure 5. Vegetables that need to be trimmed or clipped the most include carrots, radishes (with tops removed), and kale.





The vegetables that need to be peeled include garlic, onions, and peas (in which case, the buyers are referring to garden peas that they prefer to be shelled).

Figure 6: Demand for Peeled Vegetables



For any other type of processing such as produce being pre-cut, diced, shredded, or sliced, please refer to Figure 7 below. Institutions clearly have the most demand for processed vegetables, with 5 buyers requesting additional processing from 13 different vegetables.

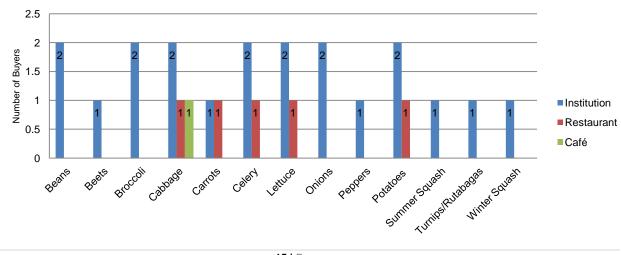


Figure 7: Demand for Processed Vegetables— Cut, Diced, Shredded, Etc.

Part II: Buyer Characteristics & Preferences

Buyer Characteristics²¹

Retailers

Retailers include independent markets, and chain grocery stores and supercenters. Requiring consistent and highvolume suppliers, retailer produce purchases in Fairbanks make up 95% of the produce market (1% independent retailer, 94% chain retailer). Smaller independent retailers are more flexible but it is the large retailers that often have their purchasing decisions made from corporate offices out-of-state. In order to pursue sales with chain retailers, producers must speak with field representatives that handle new inquiries and the set-up process could take 2-3 months at minimum with a food safety certification requirements included. Nevertheless, if producers are able to meet the retailers' requirements and successfully negotiate prices, it opens up completely new markets for farmers and holds the most promise for farmers that want to scale up production while focusing on just few vegetable varieties.

Institutions

Institutions include the Fairbanks North Star Borough School District, Fairbanks Memorial Hospital, University of Alaska Fairbanks, and assisted living facilities in Fairbanks. While the high volume and high demand for processed produce make institutions a generally difficult market for small farms to enter, Fairbanks institutions have expressed interest and willingness to work with local farmers from the fact that they attribute to 60% of the local produce purchases in the market. The Farm-to-School Program promotes local produce in schools and the district currently has over \$207,975 in financial funding from the Nutritional

Below: Outside of Raven Landing, a retirement community that uses local produce in its menus during the summertime



Alaskan Foods in Schools Grant in 2014 to incorporate more Alaska Grown produce in their meals (Department of Education & Early Development, 2013). This additional financial support suggests that the school district is perhaps the low-hanging fruit among buyers in the current market.

Restaurants

Restaurants are made up of year-round restaurants and seasonal restaurants (often running May-September). Compared to the other buyers, year-round and seasonal restaurants are perhaps the most willing to pay premium prices and offer the most flexibility with incorporating local produce items into menus compared to institutional buyers. Some restaurants, often fine-dining, are able to have specials to highlight locally grown produce and price is not usually a challenge for them if they are able to increase the prices of the special to offset costs. For restaurants that already have established connections with farms, they strongly value their relationship with the farmer; three buyers noted they would still go to their farmer first, even if a producer cooperative were created. On the other hand, for restaurants that do not have connections with farms and are reluctant to buy local produce because they think prices are cost-prohibitive, using the Alaska Grown Restaurant Rewards Program—a Division of Agriculture program that helps promote local produce by reimbursing dining establishments up to 17% for buying Alaska Grown produce— could be one alternative to counterbalancing the seemingly high prices and reaching out to new restaurant buyers (Department of Natural Resources, 2013).²²

²¹ The fifth major category separating buyers are "Other Buyers." The two buyers interviewed in this category include a brewing company and a bed & ²² Please refer to the next section on page 17 for more information on the Alaska Grown Restaurant Rewards Program.

Cafés

Cafés are similar to restaurants in its characteristics²³ but notably smaller in produce purchases. Some cafés are small enough they have the capacity to purchase from retailers and local farms alone without purchasing from a food service distributor; for the cafés that do buy from food service distributors, they are able to buy produce 1-3 times a week, far less frequently than most large-scale restaurants and dining services that receive deliveries daily. Some café buyers noted that they are more sensitive to paying higher prices, therefore making their purchasing decisions rather inflexible for food items that typically have slim margins as it is— such as deli sandwiches for instance. Similar to the restaurants, this is where utilizing the Restaurant Rewards Program may prove to be the most helpful for marketing to new cafés.

Buyer Enrollment in the Alaska Grown Restaurant Rewards Program



Above: Logo for the state program which aims to strengthen the relationship between restaurant buyers and producers by promoting Alaska Grown purchases.

Photo courtesy of the Division of Agriculture

As described above, the Division of Agriculture at the Alaska Department of Natural Resources currently runs the Alaska Grown Restaurant Rewards Program which reimburses restaurant buyers up to 17% of their purchases if they buy Alaska Grown vegetables. When asking buyers if they knew of the program and were enrolled, 60% of eligible buyers²⁴ (18 respondents) stated they were not enrolled and were not aware the program existed. Focusing more attention on marketing rewards programs such as this one might be the key to capturing new buyers in the market; moreover,

addressing the common challenge in which 30% of buyers (12 respondents) stated prices for local produce have become cost-prohibitive.

Table 13: Buyer Enrollment in the Alaska Grown Restaurant Rewards Program

Buyer Responses	Number of Buyers	Percent of Buyers
Yes - Enrolled	8	27%
No - Not enrolled but aware of program	4	13%
No - Not enrolled and not aware of program	18	60%
Total Respondents:	30	100%

How Often Do Restaurant and Café Buyers Change Their Menu?

Table 14: Menu Planning

Buyer Responses	# of Buyers	% of Buyers
Menu Does Not Change	9	43%
1–2 Times Yearly	3	14%
3–4 Times Yearly	5	24%
Weekly	2	10%
Daily	2	10%
Total Respondents:	21	100%

One benefit of working with restaurant and café buyers is that they tend to be more flexible with their menu planning than institutions. Menu specials are a good way to highlight premium local produce on the menu. Currently 9 out of 22 buyers said they have the ability to create and change menu specials on a weekly or biweekly basis. As for changing the main menu, 9 out of 21 buyers responded that they have a standard main menu that does not change. Restaurants with chefs and management staff that have relationships with local producers are more likely to highlight Alaska Grown produce

in their main menus and incorporate the types of vegetables available on a flexible weekly or daily basis. As seen in Table 14, there are currently four buyers that are flexible to this degree.

²³ By definition cafés are small restaurants; for the purpose of organizing buyers by operation size, cafés were placed in a separate category.
²⁴ Eligibility for the program is based on food service type, including restaurants, caterers, and food vendors, but excluding schools, institutions, and universities

What Would Make it Easier for Buyers to Purchase Local Produce?

Buyers who currently buy local and those who do not were asked to specify what would make it easier for them to buy local. Responses illustrated in Figure 8 show that buyers overwhelmingly supported the idea of having a representative to assist with coordinating sales and participating in marketing outreach to make it easier for them to buy more local produce. Note that 11% of buyers that currently buy local (3 respondents) stated no suggestions that would make buying local easier because "it is already pretty easy."

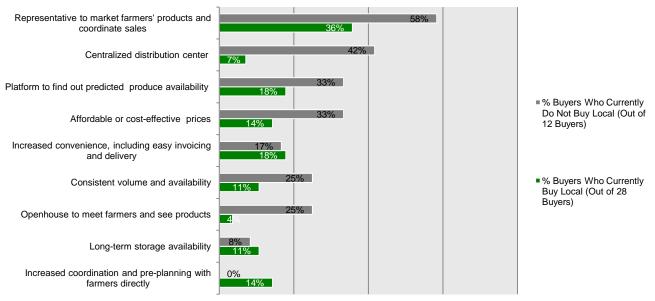


Figure 8: What Would Make it Easier for Buyers to Purchase Local Produce?

How Do Buyers Feel About a Centralized Farmer-Owned Business?

Buyers were asked, "One of the goals of this study is to determine the feasibility of a farmer-owned central business to market local products as one entity. If this entity is created, how would this affect your site's produce purchasing decisions?" Overall, 82% of buyers (32 respondents) had something positive to say about the idea of a centralized farmer-owned business and 31% of buyers (12 respondents) said they would start purchasing local produce from that entity. Notable qualitative, or open-ended, responses are paraphrased from buyers and listed in Table 15 below.

Table 15: How Do Buyers Feel About A Centralized Farmer-Owned Business?

	Responses Describing Pros	Responses Describing Cons	Responses Describing Other Considerations What are other factors that would affect buyers' purchasing decisions?
# of Buyers	32	5	13
% of Buyers	82%	13%	33%
Qualitative Responses	 Eases organization Possibly brings costs down overall Convenient Adds awareness to produce availability Increases consistency Streamlines ordering process Eliminates extensive coordination Saves time 	 Lacks direct buyer-to-seller relationship with the farmer Increases costs to pay for extra services such as packing and delivery Widens the disconnect between the farmers and sales representatives trying to sell their produce 	 Price Quality Convenience Physical location to pick-up produce Familiarity with the farming practices where produce was grown

Certification Requirements

Overall, survey results indicate that there are not many immediate required standards which prevent farmers from further entering the market. Five buyers in particular require the farms to pre-register with the buyers' planning or development offices before any purchasing can begin. These are high-volume buyers such as restaurants, retailers or educational institutions with produce purchases anywhere from \$20,000 to \$10,000,000 annually.

Food Safety Audits

Food safety audits like the USDA GAP (Good Agricultural Practices), USDA GAP/GHP (Good Agricultural Practices/Good Handling Practices), the Produce GAPs Harmonized Food Safety Standard Audit, and the Global Food Safety Initiative (GFSI) Audit Program are all notable programs that signify food safety standards are being upheld at the farms, packing houses, and through the supply chain (USDA, 2011). It is well documented that larger chain retailers, such as Fred Meyer, Safeway, Sam's Club and Wal-mart require food safety audits and a liability insurance minimum of \$2 million (Safeway, 2012). Likewise, national food service distributors like Sysco, Food Service of America, and Quality Sales, and even regional distributors like Charlie's Produce and DiTomaso's require some form of an audit. It is recommended that producers contact the buyer directly to see exactly what type of audit is needed to meet minimum requirements.²⁵ Here in Alaska, USDA GAP audits can be conducted through the Division of Agriculture Palmer office by agricultural inspector, Barbara Hanson.

When buyers were asked about food safety audits and necessary certifications during the interview, only 16% of buyers (5 out of 31 respondents) said they actually require them. Another five buyers said they do not require the full safety audit or certification, however, do expect the buyers to understand and follow standard safety practices, such as getting water tested at the minimum. Surprisingly, over half of the buyers said that they either do *not* have any safety certifications, or they failed to state any that came to mind.

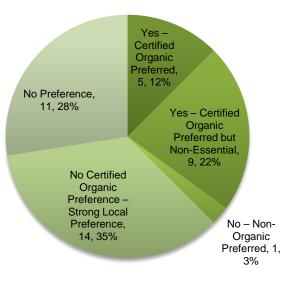
Organic Certification Preferences

Figure 9 illustrates the different types of certified organic preference, with 35% of the buyers responding "No certified organic preference— Strong local preference."

While certified organic produce is critical to a few buyers, the overwhelming consensus is that buyers prefer local produce regardless of having a preference for certified organic produce.

Figure 9: Organic Certification Preferences

(40 Respondents Total)



²⁵ As an example of how much food safety audit requirements can vary, regional food service distributor DiTomaso's requires the USDA's GAP/GHP Audit Program (Good Agricultural Practices/Good Handling Practices) Audit, which is an audit in compliance with the Food and Drug Administration. On the other hand, large retailers like Wal-Mart and Sam's Club only accept Global Food Safety Initiative (GFSI) Audit in an effort to streamline regulation requirements with their partners around the world.

Additional Preferences

Delivery

In regards to delivery preferences 94% of buyers (29 respondents) indicated that they either prefer or require delivery directly to their specified location. For restaurants out of city limits, the restaurant or farmer hires an expeditor to get produce delivered; in both cases, the buyers cover expenses for delivery to their locations. Four respondents stated they would prefer if quality control measures were in place before deliveries were set up such as quality assurance guarantees; otherwise, they requested to be able to hand-pick or hand-check produce upon delivery.

Other Types of Local Food

Buyers indicated interest in purchasing other types of locally grown food other than produce, expressed in Table 16. With 18 respondents, honey is the most popular local product buyers would be interested purchasing, followed by eggs with 16 respondents, and then beef with 11 respondents. Note that most buyers require the eggs and meat to be processed and meet federal food safety laws before purchasing. Buyers stated they would be more likely to purchase local meat if they were cut and wrapped in smaller packaging.

Type of Local Food	# of Buyers (Out of 40)	% of Buyers
Beef	11	28%
Bison	4	10%
Chicken	10	25%
Elk	6	15%
Lamb	2	5%
Pork	7	18%
Reindeer	7	18%
Turkey	3	8%
Eggs	16	40%
Flour	8	20%
Honey	18	45%

Table 16: Other Local Products Buyers Would Be Interested in Purchasing

Conclusion

From the results of total produce expenditures, it becomes clear that local produce is currently just a sliver of the market with \$278,857 spent per growing season out of a potential market of \$4,802,649. If 26 out of 40 buyers interviewed said they currently source local to some capacity, it shows just how much other buyers *not* currently buying local dominate the produce market in Fairbanks—chain retailers as a prime example with their produce expenditures making up 94% of the market. There are however, promising opportunities to scale up vegetable production; after all, almost all buyers interviewed indicated that they have the capacity to increase local purchases. Based on their responses for what would make it easier to buy local produce, there are five significant considerations affecting their decisions to buy more: having a representative to market farmers' products and coordinate sales (17 respondents), a platform to find out produce availability (9 respondents), a centralized distribution center (7 respondents), affordable or cost-effective prices (8 respondents), and increased convenience including easy invoicing and delivery (7 respondents).

It is important to note that buyers who do not currently buy local produce face different challenges than those that do buy local produce. It is clear there are some misconceptions about local produce, including that it might be more expensive or the volumes that local produce is currently sold would never meet the buyers' high-volume scale. Market Study results demonstrate that there are in fact produce items that can be sold at competitive market price—broccoli, cabbage, cauliflower, kale, and summer squash or zucchini just to name a few. Meanwhile for the more cost-sensitive buyers, programs promoting Alaska Grown produce with financial funding exist in both institutional and restaurant markets. It is crucial that producers and food system leaders trying to promote local produce continue to participate in education and marketing initiatives that promote understanding on produce availability, seasonality, prices, and varieties when approaching prospective buyers.

If producers are trying to expand local produce purchases in the greater Fairbanks area, they should focus on the vegetables that have the most cost-competitive advantage with price, are popular and versatile to use in menu items, and most importantly, valuable enough to the community that they become profitable to the farmers and can grow the greater agricultural community; it is evident that increasing producer or marketing cooperation in some form will help producers achieve these goals for a market that undoubtedly demands more local produce.

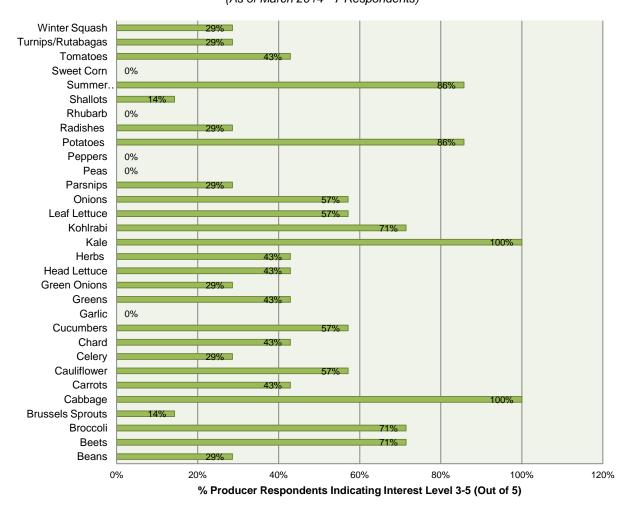
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Appendices

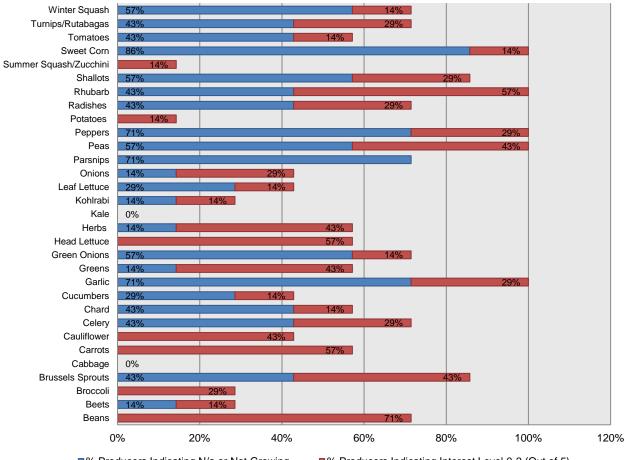
Appendix A. Producer Survey Results

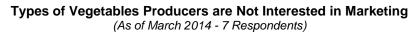
(Chart 1 of 2 in Appendix A.)



Types of Vegetables Producers are Interested in Marketing (As of March 2014 - 7 Respondents)

(Chart 2 of 2 in Appendix A.)





% Producers Indicating N/a or Not Growing

% Producers Indicating Interest Level 0-2 (Out of 5)

Appendix B. Buyer Interview Outline and Question Template

*Please format pages 4-5 of Appendix B. to landscape page orientation to view table.

(Page 1 of 5 in Appendix B.)

Demand for Local Produce in the Interior – 2014 Market Study

Summary: Over the last couple of years, there has been expressed interest on behalf of the growers in the Fairbanks area to form a central business to store, process, and market locally grown products. The creation of this business would streamline the process of selling produce to restaurants, retailers, and institutional buyers, therefore having more of an impact putting locally grown produce in the community. The purpose of this survey is to measure just how large this market demand might be in the Fairbanks region and what the purchasing specifications are for buying local produce.

We appreciate you taking the time to complete this survey. Feel free to contact Christine Nguyen at cmnguyen@alaska.edu if you ever have any questions.

Contact Information

Name of Selected Site: Name and Title: Address: Email: Phone:

Which of the following best represents your selected site: (X)

Grocery Retailer

- ___ Independent
- Chain
- ___ Other (Please specify)

Institution

- ___ K-12 School
- ___ Hospital
- ___ Government Agency
- ___ Residential Care
- University
- ___ Other (Please specify)

Restaurant

- __ Café
- ___ Casual Dining
- ___ Fine Dining
- ___ Food Truck
- ___ Seasonal
- ___ Other (Please specify)

(Page 2 of 5 in Appendix B.)

Introductory Questions:

Does your site currently buy locally grown produce?

If so, what percentage of your produce is local?

Which distributors or farms supply your local purchases?

Are you currently enrolled in the Alaska Grown Restaurant Rewards Program? (Y/N)

What are your biggest challenges to buying local?

What would make it easier for you to secure local food purchases?

Are there any industry requirements or certifications your site must require from producers before purchasing local products?

E.g. Safety certifications, liability insurance, etc.

On a scale of 1-10, how much do you value fresh produce and produce durability when making your purchasing decisions? (1= Not at all important and 10= Extremely important)

Would you be more inclined to buy locally grown produce if you knew it was harvested that day?

Do you have any additional considerations when it comes to making local purchasing decisions?

E.g. Knowledge of point of origin, uniformity of vegetables, packaging consistency, etc...

How often and far in advance do you plan your food purchases?

I.e. How much time do you need for purchasing, product delivery, and determining floor space and staff to prepare and stock items?

What is your buying schedule? Do local food purchases affect this?

If a local producer is interested in selling to your site, when is the best time for you to be approached?

(Page 3 of 5 in Appendix B.)

Do you have the capacity to scale up your local purchases?

In percentages, how much of your produce supply would you like to see being sourced locally in the future?

Would you be willing to pay more for locally grown produce? If so, how much?

□ 5-10% □ 10-15% □ 15-20% □ 20-25% □ 25% or more □ N/a

Would any loyalty agreements with existing partnerships affect your capacity to scale up locally grown purchases?

One of the goals of this study is to determine the feasibility of a farmer-owned central business to market local products as one entity. If this entity is created, how would this affect your site's produce purchasing decisions?

In addition to produce, are you interested in purchasing other locally grown products such as meat, poultry, eggs, flour or honey?

Meat & Poul	try:						
Beef □	Bison □	Chicken 🗆	Elk 🗆	Lamb 🗆	Pork 🗆	Reindeer 🗆	Turkey 🗆
Eggs 🗆	Flour 🗆	Honey 🗆					

Estimated total value of food-related products purchased annually: \$_____

What percentage of that includes fruit or vegetable-related products?

Do you have any questions or additional comments?

(Page 4 of 5 in Appendix B.)

Please indicate the unit, price range per unit, and estimated quantity per month for which you would be interested or willing to purchase the vegetables listed below. If you are a food service provider that requests vegetables that are processed, please indicate so in the product form.

Vegetables	service provider that requests vegetables the General Availability	Organic Preferred	Unit	Current Price Range per Unit	Total Quantity	Product Form
	(Please mark all months that you might be interested in purchasing)	☐ All Organic Preferred	E.g. Case, 50 ct./ Case, 10 bags	Approximate price per unit you currently pay	Approximate total quantity per month (E.g. 20 cases)	E.g. Diced, peeled, shredded, sliced, whole, etc
Beans	July□ / Aug.□ / Sept.□					
Beets	July□ / Aug.□ / Sept.□ / Oct.□ / Nov.□					
Broccoli	June□ / July□ / Aug.□ / Sept.□					
Brussels Sprouts	Aug.□ / Sept.□ / Oct.□					
Cabbage	July / Aug. / Sept. / Oct. / Nov. / Dec.					
Carrots	Jan.□ / Feb.□ / Mar.□ / Apr.□ / Aug.□ / Sept.□ / Oct.□ Nov.□ / Dec.□					
Cauliflower	Aug.□ / Sept.□					
Celery	Aug.□ / Sept.□					
Chard	June□ / July□ / Aug.□ / Sept.□					
Cucumbers	June□ / July□ / Aug.□ / Sept.□ / Oct.□					
Garlic	July□ / Aug.□ / Sept.□ / Oct.□					
Greens	May□ / June□ / Aug.□ / Sept.□					
Green Onions	June□ / July□ / Aug.□ /Sept.□					
Herbs Basil□ / Chives□ / Cilantro□ / Dill□ / Mint□ / Oregano□ Parsley□ / Rosemary□ / Sage□ / Savory□ / Thyme□	Jan.□ / Feb.□ / Mar.□ / Apr.□ / May□ / June□ / July□ Aug.□ / Sept.□ / Oct.□ / Nov.□ / Dec.□ (Year-round □)					
Kale	May□ / June□ / July□ / Aug.□ / Sept.□ / Oct.□					
Kohlrabi	July□ / Aug.□ / Sept.□					
Leeks	July□ / Aug.□ / Sept.□					

(Page 5 of 5 in A	ppendix B.)					
Vegetables	General Availability	Organic Preferred	Unit	Current Price Range per Unit	Total Quantity	Product Form
Lettuce						
Butter□ / Green Leaf□ / Iceberg□ / Red Leaf□ / Romaine□	June□ / July□ / Aug.□ / Sept.□					
Onions	Aug.□ / Sept.□ / Oct.□ / Nov.□ / Dec.□					
Parsnips	Aug.□ / Sept.□ / Oct.□					
Peas						
Garden Peas□ / Snow Peas□ / Sugar Snap□	July□ / Aug.□ / Sept.□ / Oct.□					
Peppers	July□ / Aug.□ / Sept.□					
Potatoes						
Fingerling / Purple _ / Red / Russet / Seed Potatoes / White / Yellow (Yukon Gold) _	Jan.□ / Feb.□ / Mar.□ / Apr.□ / May□ / June□ / July□ Aug.□ / Sept.□ / Oct.□ / Nov.□ / Dec.□ (Year-round □)					
Radishes	June□ / July□ / Aug.□ / Sept.□ / Oct.□					
Rhubarb	June□ / July□ / Aug.□					
Shallots	July□ / Aug.□ / Sept.□ / Oct.□					
Summer Squash Patty Pan□ / Yellow Cookneck□ / Yellow Straight-neck□ / Zucchini□	June□ / July□ / Aug. □ / Sept.□					
Sweet Corn	Aug. 🗆					
Tomatoes	May□ / June□ / July□ / Aug.□ / Sept.□ / Oct.□					
Turnips/Rutabagas	July□ / Aug.□ / Sept.□					
Winter Squash						
Acorna / Buttercupa / Blue Hubbarda / Butternuta / Delicataa / Kabochaa / Pink Bananaa / Pumpkinsa / Spaghettia	Aug.□ /Sept.□ / Oct.□					
Fruit: Strawberries	July□ / Aug.□ / Sept.□					
				1		

Appendix C. Buyer Price Averages for Local and Non-Local Produce

All prices are averaged and rounded to the nearest tenth.

Type of Vegetable	r Price for Ily Grown	r Price for cally Grown	Price F	Range 50% of Pay (Betwee			
			109	% More		25%	% More
Beans (round green)	\$ 2.30	\$ 2.30	\$	2.50	-	\$	2.90
Canned Green Beans	\$ -	\$ 0.80	\$	0.90	-	\$	1.00
Beets	\$ 2.10	\$ -	\$	-	-	\$	-
Broccoli	\$ 2.30	\$ 2.90	\$	3.20	-	\$	3.60
Brussels Sprouts	\$ -	\$ -	\$	-	-	\$	-
Cabbage	\$ 1.10	\$ 1.20	\$	1.30	-	\$	1.50
Cabbage (Processed - Shredded)	-	\$ 2.40	\$	2.70	-	\$	3.00
Carrots (Whole)	\$ 1.70	\$ 1.10	\$	1.20	-	\$	1.40
Carrots (Processed)	-	\$ 2.00	\$	2.20	-	\$	2.50
Cauliflower	\$ 2.40	\$ 2.70	\$	2.90	-	\$	3.30
Celery	\$ 1.20	\$ 1.40	\$	1.50	-	\$	1.80
Celery (Processed, sticks)	-	\$ 2.90	\$	3.20	-	\$	3.70
Cucumbers	\$ 2.40	\$ 1.30	\$	1.40	-	\$	1.60
Garlic	\$ 1.50	\$ 2.60	\$	2.90	-	\$	3.30
Green Onions	\$ 2.40	\$ 3.60	\$	3.90	-	\$	4.50
Greens - Spinach	\$ 5.00	\$ 3.50	\$	3.90	-	\$	4.40
Herbs	\$ 5.30	\$ 11.20	\$	12.30	-	\$	14.00
Kale	\$ 8.40	\$ 3.40	\$	3.70	-	\$	4.20
Clean, cut, trimmed	\$ 11.80	\$ 5.10	\$	5.60	-	\$	6.40
Leeks	\$ 7.10	\$ 0.80	\$	0.90	-	\$	1.00
Lettuce	\$ 7.80	\$ 1.90	\$	2.10	-	\$	2.40
Green Leaf	\$ 9.80	\$ 2.10	\$	2.30	-	\$	2.60
Assorted Mix	\$ 5.30	\$ 2.80	\$	3.10	-	\$	3.50
Iceberg	\$ 2.70	\$ 1.90	\$	2.10	-	\$	2.40
Iceberg, Chopped or shredded	\$ -	\$ 1.60	\$	1.80	-	\$	2.00
Romaine	\$ 1.80	\$ 1.80	\$	1.90	-	\$	2.20
Onions	\$ 1.60	\$ 1.40	\$	1.60	-	\$	1.80
Onions, Pre-cut	\$ 2.90	\$ 3.10	\$	3.40	-	\$	3.90
Peas	\$ 3.10	\$ 4.00	\$	4.30	-	\$	4.90
Peppers	\$ 6.00	\$ 2.00	\$	2.20	-	\$	2.50
Potatoes	\$ 2.10	\$ 1.00	\$	1.20	-	\$	1.30
Radishes	-	\$ 1.90	\$	2.00	-	\$	2.30
Shallots	\$ 3.40	\$ -	\$	-	-	\$	-
Summer Squash	\$ 2.20	\$ 2.50	\$	2.80	-	\$	3.10
Sweet Corn	-	\$ -	\$	-	-	\$	-
Tomatoes	\$ 2.90	\$ 1.80	\$	2.00	-	\$	2.30
Turnips/Rutabagas	\$ -	\$ -	\$	-	-	\$	-
Winter Squash	\$ 3.40	\$ 1.60	\$	1.70	-	\$	2.00

Appendix D. Locally Grown Produce Price Comparison

How Do Farmer Prices From the Producers Survey Compare with Locally Grown Prices From Buyer Interviews?									
Type of Vegetable ¹	Average Producers Survey Price ¹	ls price greater than, less than, or equal to?	Average Buyer Price for Locally Grown	Per Unit					
Beans (round green)	\$ 5.00	>	\$ 2.30	lb					
Beets	\$ 2.20	>	\$ 2.10	lb					
Broccoli	\$ 2.50	>	\$ 2.30	lb					
Cabbage	\$ 1.00	<	\$1.10	lb					
Carrots	\$ 1.80	>	\$1.70	lb					
Cauliflower	\$ 2.20	<	\$ 2.40	lb					
Celery	\$ 2.00	>	\$1.20	lb					
Chard**	\$ 1.90	<	\$ 2.40	ea.					
Cucumbers	\$ 2.00	>	\$ 1.50	ea.					
Garlic	\$ 12.00	>	\$ 2.40	lb					
Green Onions	\$ 6.10	>	\$ 5.00	lb					
Greens - Spinach	\$ 8.80	>	\$ 5.30	lb					
Herbs	\$ 14.00	>	\$ 8.40	lb					
Kale	\$ 2.10	<	\$ 2.70	ea. (bunched)					
Kohlrabi	\$ 2.60	>	\$ 1.80	ea.					
Leeks	\$ 2.00	>	\$ 1.60	lb					
Lettuce	\$ 2.40	<	\$ 2.90	Average per head					
Onions	\$ 2.20	=	\$ 2.20	lb					
Parsnips**	\$ 2.30	<	\$ 2.90	lb					
Peas	\$ 5.50	>	\$ 4.50	Average lb					
Peppers	\$ 5.00	>	\$ 2.00	ea.					
Potatoes	\$ 1.20	<	\$ 2.10	Average Ib					
Radishes	\$ 5.50	>	\$ 2.10	lb					
Rhubarb**	\$ 2.00	<	\$ 2.90	lb					
Shallots	\$ 3.50	>	\$ 3.30	lb					
Summer Squash/Zucchini	\$ 1.50	<	\$ 2.30	lb					
Tomatoes	\$ 4.00	>	\$ 2.90	lb					
Turnips/Rutabagas	\$ 1.80	<	\$ 2.80	lb					
Winter Squash	\$ 1.60	>	\$ 1.40	lb					

**Chard, parsnips and rhubarb had low response rates from buyers; please use price information with caution.

Note that prices may vary and fluctuate. Some producers gave both high and low price ranges for vegetables. These prices were averaged together and factored in.

Appendix E. Total Quantity Fairbanks Buyers Are Purchasing Monthly on Average The following table describes the total quantity purchased in pounds per month for each vegetable. Because chain retailers make up nearly half of the Fairbanks market's produce purchases, a separate column for non-chain retailers was created to further show how produce purchases are distributed.

	Total Buyers Interested (Out of 37 total)	# Non-Chain Retailer Respondents	Non-Chain Retailer Volume per Month		Chain Retailer Volume per Month		Total	
Beans (round green)	21	9	970 li	b	560	lb	1,530	lb
Canned Green Beans	3	1	1,400 lt	b	-		1,400	lb
Beets	14	8	857 ll	b	384	lb	1,241	lb
Broccoli	28	20	4,619 ll	b	5,440	lb	10,059	lb
Brussels Sprouts	7	2	70 li	b	400	lb	470	lb
Cabbage	31	16	5,083 ll	b	6,750	lb	11,833	lb
Cabbage (Processed - Shredded)	4	4	1,084 ll	b	-		1,084	lb
Carrots (Whole)	31	17	4,726 lt	b	4,704	lb	9,430	lb
Carrots (Processed)	6	4	555 ll	b	-		555	lb
Cauliflower	19	12	1,532 ll	b	4,080	lb	5,612	lb
Celery	29	15	1,627 ll	b	5,472	lb	7,099	lb
Celery (Processed, sticks)	3	2	578 ll	b	-		578	lb
Chard*	11	4	380 ll	b	288	ct	668	lb
Cucumbers	33	20	3,429 0	t	5,040	ct	8,469	ct
Garlic (8 bulbs in 1 lb)	20	7	224 lt	b	5,400	lb	5,624	lb
Green Onions	24	13	693 ll	b	1,152	lb	1,845	lb
Greens - Spinach	21	11	823 II	b	288	lb	1,111	lb
Herbs	27	15	339 ll	b	-		339	lb
Kale	15	6	670 ll	b	478	lb	1,148	lb
Clean, cut, trimmed	2	2	69 ll	b	-		69	lb
Kohlrabi	8	3	65 ll	b	96	lb	161	lb
Leeks	15	5	155 ll	b	480	lb	635	lb
Lettuce (Any type)	33	20	9,826 0	t	12,720	ct	22,546	ct
Butter/Boston	5	2	281 ^C	t	1,200	ct	1,481	ct
Green Leaf	17	12	3,323 0	t	2,880	ct	6,203	ct
Assorted Mix	7	4	368 ll	b	-		368	lb
lceberg	16	10	1,476 ^C	t	5,760	ct	7,236	ct
Iceberg, Chopped or shredded	-	2	960 ll	b	-		960	lb
Romaine	18	10	4,746 ^C	t	2,880	ct	7,626	ct
Onions	33	21	7,455 ll	b	4,000	lb	11,455	lb
Onions, Pre-cut		2	952 ll	b	-		952	lb
Parsnips*	10	4	149 ll	b	240	lb	389	lb
Peas	21	11	1,341 ll	b	-		1,341	lb
Garden peas	6	2	60 lt	b	-		60	lb
Frozen peas	-	2	900 li	b	-		900	lb
Snow Peas	5	5	300 ll	b	-		300	lb
Sugar Snap Peas	5	4	81 II	b	-		81	lb
Peppers	29	15	2,745 0	t	-		2,745	ct

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		Total Produce per Year	1,076,714	lb	909,024	lb	1,985,738	lb
		Total Produce per Month	89,726	lb	75,752	lb	165,478	lb
Fruit: Strawberries	9	5	435	lb	-		435	lb
Winter Squash	21	9	1,099	lb	-		1,099	lb
Turnips/Rutabagas	13	7	420	lb	300	lb	720	lb
Cherry	-	1	1,670	lb	-		1,670	lb
Tomatoes	33	23	6,166	lb	4,800		10,966	lb
Sweet Corn	10	1	240	lb	-		240	lb
Summer Squash	27	16	1,226	lb	600	lb	1,826	lb
Shallots	13	4	70	lb	-		70	lb
Rhubarb	11	5	131	lb	160	lb	291	lb
Radishes	14	4	150	lb	-		150	lb
Potatoes	30	19	10,468	lb	8,000	lb	18,468	lb
Multi-pack (Yellow, orange, or red)	7	3	194	ct	-		194	ct
Green, Sliced	-	1	800	ct	-		800	ct
Green	8	14	1,751	ct	-		1,751	ct

Vegetable Conversion Estimations:

Cabbage	~1 head local cabbage=3 lb, ~1 head non-local=2 lb
Cauliflower	~1 head=2 lb
Celery	~1 head=1.5 lb
Cucumbers	~1 each=1 lb
Green Onions	~4 bunches=1 lb
Herbs	~1 bunch=2 oz, 8 bunches=16 oz or 1 lb
Kale	~1 bunch=.83 lb
Kohlrabi	~2 medium-large bulbs=1 lb
Peppers, Bell	~1.5 peppers=1 lb
Radishes	~1 bunch=.42 lb
Summer Squash	~2.5 zucchini=1 lb
Tomatoes	~2 tomatoes=1 lb